RS/LLOYDSENGG/BSEL-NSEL/2026/63 August 6, 2026

The Department of Corporate Services, **BSE Limited** 27th Floor, P.J. Towers, Dalal Street, Mumbai - 400 001	**The National Stock Exchange of India Limited** Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400 051
Scrip Code: 539992	**Symbol: LLOYDSENGG** **ISIN: INE093R01011**

Dear Sir / Madam,

Sub: Earnings / Investors Presentation for the quarter ended 30th June 2026.

Lloyds Engineering Works Limited presents the Earnings / Investors Presentation to various stakeholders of the Company for quarter ended 30th June 2026.

The same is made available on the website of the Company at www.lloydsengg.in.

We request you to kindly take the above information and enclosed documents on your records.

Thanking You,

Yours faithfully,

For Lloyds Engineering Works Limited

Rahima Shabbir Shaikh

Digitally signed by Rahima Shabbir Shaikh
Date: 2026.08.06 16:40:52 +05'30'

Rahima Shaikh
Company Secretary and Compliance Officer
ACS: 63449

LLOYDS® ENGINEERING WORKS

INVESTOR PRESENTATION

August 2026

Why Lloyds Engineering Works?

50+ Years of Heritage
Deep engineering legacy built since 1974, evolving into an integrated infrastructure platform.

Diversified Business
Diversified presence across Engineering, Electrical, EPC & Infrastructure, and Defence Technologies.

Integrated Manufacturing
End-to-end capabilities spanning engineering, fabrication, machining, assembly and testing.

Technology Partnerships
Exclusive global tie-ups across marine, process and defence technologies limit competition.

Marquee Client Base
Long-standing relationships with IOC, L&T, BPCL, SAIL, Indian Navy, Reliance and other majors.

Large Growth Markets
Exposure to Infrastructure, Steel, Railways, Power and Defence end-markets.

Strong Financial Position
Low leverage and a modernised, asset-light base support future growth investments.

Scalable Growth Platform
Manufacturing expansion, strategic acquisitions and recurring service revenues drive long-term growth.

A trusted, technology-led engineering partner across India's industrial, infrastructure and defence sectors.

Financial Overview

Q1FY27: Highlights

Consolidated revenue up 139% and PAT up 127% year-on-year — acquired scale plus a doubling of core execution

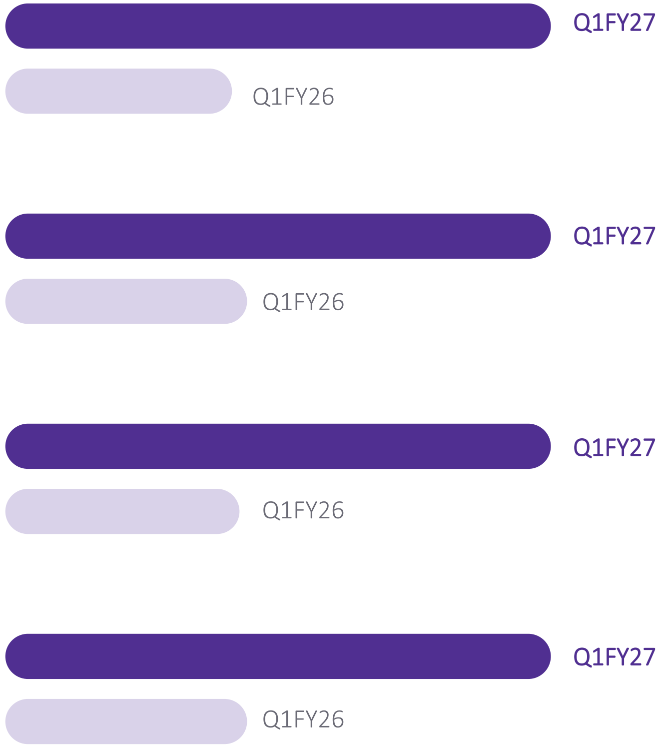
THE SCOREBOARD — CONSOLIDATED, INR Mn

Total Income
5,402
+139% YoY

EBITDA
792 14.7% margin
+124% YoY

PBT
690
+132% YoY

PAT (incl. associates)
682
+127% YoY



Metalfab at highest capacity utilisation
INR 1,641 Mn

First full quarter of consolidation lifts light-fabrication revenue 6.2x YoY.

Core execution doubled
+105% YoY

Standalone revenue of INR 3,558 Mn with standalone PAT up 147% YoY.

Bhilai capacity offers a huge potential
2x floor space

Ongoing acquisition of engineering division adds railway, nuclear and power fabrication throughput.

Platform compounding
Order book INR 88,569 Mn

Order inflows are broad-based across group entities, deepening multi-year visibility.

R&D investment ramping up
INR 320 Mn deployed

12 contracts across ROMD, torpedoes and UAVs worth 199 Mn; HT Motor adds INR 121 Mn.

Standalone PAT margin at 11.72%, up 212 bps YoY · Consolidated PAT Margin of 12.62% incl. associates · Q1FY27 proforma income of INR 11,810 Mn for the merged platform

Post merger Pro-forma Income Statement

Particulars (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y	FY26	FY25	Y-o-Y
Total Income	11,810	6,554	80%	32,531	7,780	318.1%
EBITDA	1,726	1,179	46%	4,899	1,452	237.4%
PBT	1,409	1,031	37%	4,368	1,300	236.0%
PAT	1,094	729	50%	3,307	997	231.7%
EPS (INR)	0.58	0.39	50%	1.82	0.86	111.6%

Proforma of merged entities (LEWL+Metalfab + Techno + LICL)

Techno Industries (wholly owned subsidiary)

Particulars (INR Mn)	Q1-FY27	Q1-FY26	FY26	FY25	Y-o-Y
Total Income	392	323	1,873	1,574	19.0%
EBITDA	(45)	(35)	168	97	73.2%
EBITDA Margin (%)	-	-	*8.97%*	*6.16%*	*281 Bps*
PBT	(75)	(53)	71	45	57.8%
PAT	(64)	(41)	52	33	57.6%

- **Healthy Orderbook of INR 1,975 Mn**
- Prestigious order being received from Railways and Real estate developers

Metalfab (76% Subsidiary)

Particulars (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y	FY26	FY25	Y-o-Y
Total Income	1,641	266	517%	1,878	1,598	17.5%
Adjusted EBITDA	248	79	214%	260	240	8.3%
EBITDA*	248	79	214%	394	240	64.2%
Adj EBITDA Margin (%)	*15.10%*	*29.70%*	*(1460 bps)*	*13.86%*	*15.02%*	*(115) Bps*
PBT	239	71	237%	360	199	80.9%
Adjusted Pat	178	47	279%	201	(25)	NA
PAT	178	47	279%	335	(25)	NA

*EBITDA includes one-time income of INR 134 Mn due to profit on sale of land in FY26.

- Consistent Margins delivery
- **Stable growth performance going ahead with order book of INR 1,962 Mn**
- Metal Fab consolidation w.e.f from 20th May 2025

LICL (24.2% Stake-Associate)

Particulars (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y	FY26	FY25	Y-o-Y
Total Income	6,408	4,196	52.72%	19,158	10,732	78.5%
EBITDA	933	806	15.76%	2,800	1,132	147.3%
EBITDA Margin (%)	*14.56%*	*19.21%*	*(465 bps)*	*14.62%*	*10.55%*	*407 Bps*
PBT	719	718	-	2,323	907	156.1%
PAT	536	547	(2.01%)	1,738	667	160.6%

Healthy Order book of ~INR 48,302 million.

SISCOL (52.1% Stake-Proposed Subsidiary)

Particulars (INR Mn)	Q1-FY27
Total Income	2,360
EBITDA	243
EBITDA Margin (%)	*10.30%*
PBT	130

Order book stands at INR 11,974 Mn

Quarterly Consolidated Financial Performance

Particulars (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y
Revenue	5,272	2,170	143%
Other Income	131	88	49%
Manufacturing, Construction & Operating Expenses	4,198	1,617	160%
Employee	306	205	49%
Sales, Administration & Other expenses	107	83	29%
EBITDA	792	353	124%
EBITDA Margin (%)	14.66%	15.63%	(97 bps)
Depreciation	70	32	119%
Interest	33	24	38%
PBT	690	297	132%
Tax	139	129	8%
PAT	551	168	228%
Share of Associates	131	132	-
PAT (incl. Associates)	682	300	127%

Consolidation includes LEWL, Techno Industries, Metalfab and LADS

Quarterly Standalone Financial Performance

Particulars (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y
Revenue	3,558	1,740	104%
Other Income	144	91	58%
Manufacturing, Construction & Operating Expenses	2,872	1,336	115%
Employee	168	115	46%
Sales, Administration & Other expenses	62	51	22%
EBITDA	600	330	82%
EBITDA Margin (%)	16.21%	18.02%	(181 bps)
Depreciation	52	21	148%
Interest	27	14	93%
PBT	521	295	77%
Tax	87	119	(27%)
PAT	434	176	147%
PAT Margin (%)	11.72%	9.60%	212 bps

Company Overview

Integrated Infrastructure Solutions-One platform, four engines

1 ENGINEERING

LIGHT FABRICATION — Legacy Ops, Metalfab & Bhilai
- Metalfab Q1FY27: ₹1,641 Mn revenue, 15.10% EBITDA margin
- Bhilai: heavy engg. for rail, nuclear, defence
- Combined TAM: ₹1 Trillion (India structural steel)

HEAVY FABRICATION — SISCOL
- Top-3 India structural steel fabricator
- 100,000 MTPA capacity, 6 units, 187 projects executed
- Order book ₹11,974 Mn

2 ELECTRICAL

MOTORS & PUMPS — Techno Industries
- LT & HT motors and pumps; new HT line at Vatva, live FY27
- Pre-qualified with NTPC, BHEL & L&T for cross-sell
- Motors TAM: ₹1.7 Trillion

ELEVATORS & ESCALATORS — Techno Industries
- 200+/month dispatch capacity at new Vatva plant
- **Elevator TAM: ₹1.5 Trillion (12.4% CAGR to 2030)**
- Techno Q1FY27: ₹392 Mn revenue

3 EPC & INFRASTRUCTURE

TURNKEY EPC — LICL
- Engineering, procurement, construction & commissioning
- Focus: Gadchiroli, Maharashtra — mining-to-metal, steel & power
- Leverages group fabrication capabilities for execution

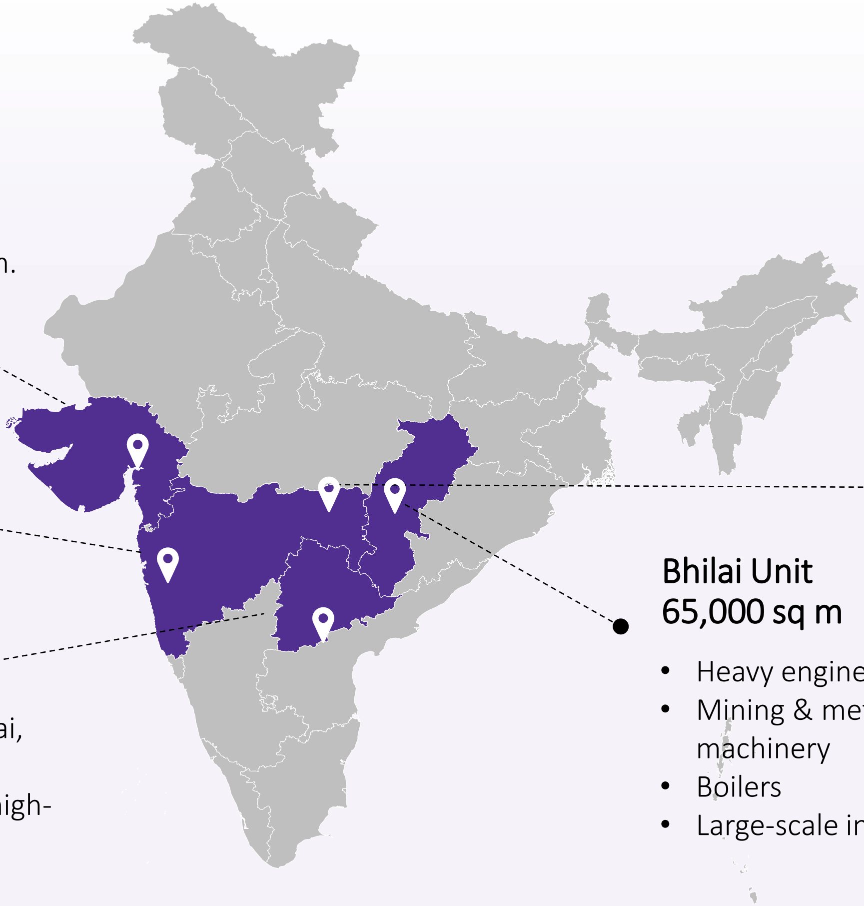
SCALE & PERFORMANCE — LICL Q1FY27
- Q1FY27: ₹6,408 Mn revenue, 14.6% EBITDA margin, ₹536 Mn PAT
- Order book: ₹48,302 Mn (as of 30 June 2026)
- Revenue grew 52.72% Y-o-Y (Q1FY26→Q1FY27)

4 DEFENCE

NAVAL PROPULSION
- Steering gear & fin stabilizers — delivered to GRSE
- CPP, shafting, thrusters — Fincantieri (Italy) JV
- Torpedo test stands — Kliver Polska JV

UAVs, RADAR & UNDERWATER
- UAVs / combat drones — FlyFocus (Poland), exclusive India rights
- Radar & underwater systems — Virtualabs (Italy) & Kliver Polska
- Order book ₹855+ Mn; Defence sector TAM ₹1.8 Trillion

Strategic Plant Location



Ahmedabad Unit
10,000 sq m

LT & HT motors
- Pumps
- Elevators & Escalators
- New defence equipment line
- Expanding from 10,000 to 60,000 sq m.

Current Manufacturing Capacity ~300,000 sq m

Murbad Unit
35,000 sq m

- Pressure vessels
- Heat exchangers
- Refinery
- Process-plant equipment
- Heavy plate fabrication

Nagpur Unit
90,000 sq m

Structural fabrication with advanced CNC processing & welding for industrial, infrastructure & steel projects

SISCOL Units
99,584 sq m

- Structural steel across Bhilai, Vadodara & Hyderabad- airports, metros, bridges, high-rise & complex structures.

Bhilai Unit
65,000 sq m

- Heavy engineering
- Mining & metallurgical machinery
- Boilers
- Large-scale industrial fabrication

1 Strategic location of the plant with all workshops adjacent to each other helps in better absorption of Overhead costs

2 A centralised Raw Material procurement system helps in better operating cost structures

3 Shared Infrastructure brings agility in the execution of the projects

From Fabrication to Defence — Engineering at Scale


Heavy Fabrication


Pressure Vessels & Boilers


Heavy Machinery


Plants & Structures


Naval, Defence & Offshore

Diversified Industry Presence

Steel & Metals	Mining & Metals	Hydrocarbon	Oil & Gas	Refining
Petrochemicals	Chemicals	Fertilizers	Power	Nuclear Power
Defence & Marine	Ports & Marine	Infrastructure & Construction	Steel Processing (Eco Pickling)	Industrial Services

Broad-Based Clientele

LLOYDS ENGINEERING WORKS

- इंडियनऑयल IndianOil
- गेल GAIL
- सेल SAIL
- SMS group
- DLF
- TOYO ENGINEERING
- AM/NS INDIA
- हिन्दुस्तान पेट्रोलियम HP
- HMEL
- PORT OF CHENNAI
- adani Power
- ISGEC
- WELSPUN
- TATA PROJECTS
- Bharat Petroleum
- NRL
- TATA STEEL
- NCC
- LLOYDS METALS
- जी आर एस ई GRSE
- IFFCO
- आर सी एफ
- पी डी आई एल PDIL
- Reliance Industries Limited
- JINDAL STEEL & POWER

Business Overview

LLOYDS® ENGINEERING WORKS

Integrated Engineering Capabilities

Niche Engineering

Specialized engineering solutions

- Marine Loading Arms & Swivel Joints
- Fin Stabilizers
- Electro-Hydraulic Steering Systems
- EPS Gen-4 Surface Treatment
- CEMI Process Optimization

Focus
High-value engineered products for industrial, marine and energy applications.

Electrical Engineering

Electromechanical Solutions

- Elevators
- Escalators
- Car Lifts
- Industrial Motors & Pumps
- Installation & AMC Services

Focus
Infrastructure, commercial buildings, metro rail and industrial facilities.

Fabrication

Heavy fabrication & complex engineered equipment

- Process equipment for Hydrocarbon, Steel, Power, Nuclear & Infrastructure
- Pressure Vessels | Heat Exchangers | Columns Boilers | Steel Plant Equipment
- End-to-end fabrication, machining, assembly & testing

Focus
Heavy engineered equipment for hydrocarbon, steel, power and nuclear sectors.

Key Strengths

- Diversified engineering portfolio across critical industries
- Strong manufacturing, fabrication and precision engineering capabilities
- High entry barriers with technology-driven products
- Recurring revenue through maintenance and lifecycle support
- Positioned to benefit from India's infrastructure and defence spending

Engineering Excellence Across Fabrication & EPC

Defence and Marine

- Advanced Defence Engineering
- Naval Systems
- Defence Platforms
- UAVs
- Radar & Surveillance
- Indigenous Defence Manufacturing

EPC & Infrastructure

- Engineering, Procurement &Construction (EPC)
- Industrial & infrastructure projects
- Concept to commissioning
- Strong execution supported byGroup manufacturing capabilities
- Order Book: INR 48,302 million.

Pressure Vessel

Steel Plant Project

Industrial Plant (EPC Project)

Power Plant Project

1 High-value engineered products for industrial, marine and energy applications.

2 Supporting India's defence modernization through advanced engineering.

Project Portfolio, Execution & Order Book

Key Ongoing Projects

- Power Plant Project, Lloyds Metals & Energy Ltd.
- Mining to Metal Project Steel Authority of India Limited (SAIL).
- Eco Pickling Line Project Lloyds Enterprises Ltd.
- Naval Shipbuilding Project – Mazagon Dock Shipbuilders Ltd.
- Mining to Metal, Welspun Corp Ltd.
- Hydrocarbon Process Equipment Project, Larsen & Toubro Ltd.

Key Completed Projects

- EPC-DRI Plant – Successfully commissioned & operational
- Hydrocarbon Process Equipment Executed for Reliance Industries, BPCL & L&T
- Mining & Metals Equipment Delivered for Lloyds Metals & Energy
- Naval Engineering Projects Completed for Goa Shipyard, Mazagon Dock & GRSE
- Process Equipment Packages Delivered for Engineers India, Technip Energies & Wuhan Engineering.

Segment	Order Value (INR Mn) 30.06.2026
Mining to Metal	10,780
Power	6,330
Naval & Defence	855
Civil	2,648
Hydro Carbon	1,151
ECO Pickling	2,100
Marine/Port	79
Others	380
Elevators, Escalators & Motors	1,975
Sub-Total	**26,298**
EPC & Infrastructure Solutions	48,302
Total	**74,600**
Fabrication	13,936
Total	**88,569**

Strategic Overview

Group Structure & Strategic Ecosystem

Current Group Structure

Lloyds Engineering Works Limited

- Techno Industries Pvt Ltd (wholly owned subsidiary)
- Metalfab Hightech Pvt Ltd (76% owned)
- Lloyds Infrastructure Construction Ltd (24.2% associate stake)
- Lloyds Advance Defence Systems Ltd. (85% stake owned)
- Steel Infra Solutions Company Limited (52% stake owned)

Mega Merger

Post Merger Structure

Lloyds Engineering Works Limited

Creating a single, stronger and integrated engineering company.

From Equipment Manufacturer to Integrated Platform

The Bhilai and SISCOL acquisitions are two steps in a single strategy - building design-to-delivery scale for India's infrastructure cycle

WHY IT MATTERS

Design-to-Delivery Integration
SISCOL's structural design & fabrication plugs directly into LEWL's EPC execution — one umbrella for projects customers currently split across vendors.

Capacity & Margin Unlock
Fabrication capacity scales to ~150,000 MTPA (roadmap to ~200,000). Shared procurement, engineering and overheads drive margin expansion.

Bigger, Better Bids
Combined order book of ~₹88,569+ Mn and broader qualification credentials let LEWL bid for larger turnkey infrastructure and industrial contracts.

New End-Markets
Bhilai adds railways, nuclear and defence-grade manufacturing; SISCOL adds airports, data centres and marquee EPC relationships (L&T, Adani, Tata Projects).

FUTURE ROADMAP

JUL 2024
Techno Industries
Majority stake acquired, taken to 100% by Dec 2025. Adds pumps, motors, elevators & escalators.

OCT 2024
Bhilai Engineering
Engineering-division undergoing assets acquisition, adding design, manufacturing & testing for railways, nuclear and power.

MAY 2025
Metalfab Hightech
76% stake for ~INR 28 Cr, consolidated from May 2025. Adds light fabrication capacity with consistent margin delivery.

JUN 2026
SISCOL Acquisition
Proposed acquisition of 52.16% for ~INR 635 Cr (group 88.12% for ~INR 1,073 Cr). Adds a ~INR 11,970 Mn order book.

OUTSIDE MERGER
Lloyds Advance Defence
Defence systems arm (LADS) sits outside the merger, retained under the current group structure.

FY29/30 AMBITION
INR 10,000+ Cr Revenue
Combined platform targets INR 10,000+ Cr revenue with improving margins and return ratios.

Creating a Niche Through Global Technology Tie-Ups

Exclusive partnerships bring proven global technology into India's under-penetrated process, marine and defence segments — opening high-margin, recurring revenue streams.

Engineering

CEMI
Process Optimisation

Advanced process control, dynamic simulation and industrial vision systems for India's process industries.

Recurring SaaS-based revenue

TB Global Technologies
Marine Loading Arms & Swivel Joints

Engineered loading systems for tankers from barges to VLCCs, replacing flexible hoses at port terminals.

Orders exceeding INR 79 Mn

The Material Works
Eco Pickled Surface (EPS Gen-4)

Acid-free steel surface treatment — lower capex, lower opex, zero acid disposal, environment friendly.

Orders exceeding INR 500 Mn

Defence & Marine

Fincantieri (Italy)
Naval Propulsion Systems

Joint manufacturing of CPP & shafting systems for the Indian Navy and Coast Guard.

Initial orders exceeding INR 1270 Mn

FlyFocus (Poland)
UAVs & Defence Drones

Exclusive India deployment rights with technology transfer for FPV and SIGINT UAV platforms.

Exclusive India rights

Virtualabs (Italy) & Kliver Polska (Poland)
Radar & Underwater Systems

Next-gen surveillance, sensing and subsurface mechanical systems for naval and critical infrastructure.

Localisation in progress

Strategic Overview

Transforming into a Diversified Engineering & Technology Platform

- Designing
- Heavy Engineering
- Engineering Solutions (Fabrication + Niche)
- Electrical Engineering
- EPC & Infrastructure
- Defence & Marine
- **Integrated Engineering Platform**

Business Diversification

Diversified into Engineering Solutions, Electrical Engineering, EPC & Infrastructure, and Defence & Marine Technologies.

Manufacturing Expansion

Metalfab & Bhilai acquisitions; ~2x fabrication capacity.

Technology-led Growth

Global technology partnerships enabling technology transfer, localisation and indigenous manufacturing.

Integrated Execution

Integrated capabilities spanning engineering, manufacturing, EPC execution and lifecycle services.

One Company • Multiple Growth Engines • Integrated Engineering Solutions

Four Pillars Driving Lloyds Engineering's Growth

A deliberate shift from a single-discipline equipment manufacturer to an integrated, technology-led infrastructure platform.

Vertical Integration

LEWL–LICL merger unifies design, manufacturing and EPC execution under one platform, capturing margin across the full project lifecycle.

Technology-Led Niches

Global tie-ups (CEMI, TBG, TMW) bring high-margin, low-competition offerings in process optimisation, marine loading arms and EPS Gen-4 surface treatment.

Defence & Marine Expansion

Partnerships with Fincantieri, FlyFocus, Virtualabs and Kliver Polska build naval, drone, radar and underwater system capabilities for India's indigenisation push.

Capacity Scale-Up

Metalfab and Bhilai asset acquisitions plus ~2x capacity expansion strengthen fabrication scale to support a growing order book.

Key Management Personnel – Lloyds Engineering Works Ltd.

Mr. Mukesh Rajnarayan Gupta, Chairman & Whole-time Director

Shri. Mukesh R. Gupta is a Commerce Graduate and successful Industrialist having a vast knowledge and rich experience of over 40 years in various Industries such as Steel, Engineering, Power, Finance, Consumer, Construction, Trading and other Sectors. He is the Founder and Board Member of Lloyds Group.

Mr. Shreekrishna Mukesh Gupta, Executive Director

Mr. ShreeKrishna has great experience as an entrepreneur and has successfully started and created two brands in very dynamic industries. He has been awarded '40 under 40' award for Entrepreneurs Today and three ‘30 under 30’ awards for Forbes India, Forbes Asia and Business World India. He is taking LEWL into the next phase by building teams and creating processes for sustained development

Mr. Kalpesh Prakash Agrawal, Chief Financial Officer

Mr. Kalpesh Prakash Agrawal is a Chartered Accountant with over 21 years of experience in finance, accounting and treasury management. As the Chief Financial Officer, he leads the Company's financial strategy, budgeting, capital allocation and cash flow management, supporting sustainable growth and financial discipline.

Mr. Sameer Tawade, Chief Operating Officer (Civil & Construction)

Mr. Sameer Tawade brings over 24 years of experience in industrial civil engineering and project execution. As Chief Operating Officer (Civil & Construction), he leads the Company's civil and construction operations, overseeing project execution, operational efficiency and timely delivery of large-scale infrastructure projects.

Mr. Sudhir Dwivedi, Chief Operating Officer (Engineering Division)

Mr. Sudhir Dwivedi is an Industrial Engineering graduate from IIT Roorkee with over 35 years of experience in the heavy engineering industry. As Chief Operating Officer (Engineering Division), he oversees the Company's engineering operations, driving operational excellence, product diversification and expansion into new industrial sectors.

Board of Directors

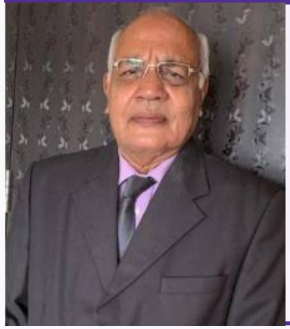
Mr. Balasubramaniam Prabhakaran, Additional Non-Executive Director

Mr. Balasubramaniam Prabhakaran brings over three decades of experience in mining, metals and infrastructure. As the Managing Director of Lloyds Metals and Energy Limited and Founder of Thriveni Earthmovers, he has played a pivotal role in building large-scale mining and processing operations. His expertise spans project execution, operational excellence and business transformation.

Mr. Rajashekhar Mallikarjun Alegavi, Non-Executive Director

Mr. Rajashekhar Mallikarjun Alegavi holds a Bachelor's degree in Chemical Engineering from the University of Mysore and brings over 47 years of experience in process equipment engineering. His expertise spans design, manufacturing, erection and commissioning of equipment for hydrocarbon, power and industrial applications. He has held leadership positions across engineering organizations and continues to provide valuable technical and strategic guidance to the Company.

Mr. A. Lakshman, Independent Director



Mr. A. Lakshman is a seasoned banking and financial services professional with nearly four decades of experience across the Reserve Bank of India (RBI) and Industrial Development Bank of India (IDBI). During his tenure, he was involved in the appraisal of large-scale projects across sectors including steel, cement, textiles and infrastructure. His expertise in project finance, merchant banking and investor relations brings valuable financial and governance insights to the Board.

Mrs. Bela Sundar Rajan, Independent Director

Mrs. Bela Sundar Rajan is a postgraduate in Law and Journalism with over two decades of experience in public relations, media and corporate communications. She is the Founder and Director of Sampark Public Relations Pvt. Ltd. and has been instrumental in developing strategic communication initiatives for leading corporates. Recognized among India's Top 10 Women in Public Relations Consulting, she brings extensive expertise in stakeholder engagement, governance and sustainability to the Board.

Board of Directors

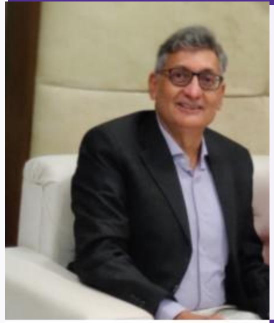
Mrs. Alka Upadhyay, Independent Director

Mrs. Alka Upadhyay is a seasoned business leader with over three decades of experience in strategy, sustainability, business development and operational excellence. She has held leadership roles across the Tata Group and EY, contributing to ironmaking process technology, operational improvement and ESG-led transformation initiatives. An alumnus of BIT Sindri and Harvard Business School's Senior Executive Leadership Program, she was also conferred the Young Metallurgist Award by the Ministry of Steel, Government of India.

Mr. Devidas Kamble, Independent Director

Mr. Devidas Kamble holds a Master's degree in Commerce and qualifications including CAIIB and Master of Financial Management (MFM) from Jamnalal Bajaj Institute of Management Studies. He brings over three decades of experience in banking and project finance, having held senior positions at IDBI. His expertise spans project appraisal, corporate finance, debt restructuring, project monitoring and recovery, while also serving as a nominee director on the boards of several companies across diverse industries.

Mr. Ashok Satyanarayan Tandon, Non-Executive Director



Mr. Ashok Satyanarayan Tandon holds a degree in Mechanical Engineering from SGS Institute of Technology & Science, Indore. He brings over 38 years of experience across the engineering, steel, oil & gas, refinery and EPC sectors. Having held senior leadership positions with organizations such as HPCL, M.N. Dastur & Company, ISPAT Industries and Welspun Group, he possesses extensive expertise in project execution, business operations and the development of large-scale industrial projects.

Mr. Apurva Chandra, Additional Director (Independent Category)

Mr. Apurva Chandra is a distinguished Indian Administrative Service (IAS) officer from the 1988 Maharashtra cadre with over 36 years of experience in public administration, policy formulation and industrial development. During his tenure with the Government of India and the Government of Maharashtra, he held several leadership positions across key sectors. He currently serves as Principal Advisor to the Ministry of Defence and Chairman of the Conciliation Committee for Contractual Disputes under the Ministry of Power.

Mr. Vinay Kumar Tripathi, Additional Director (Independent Category)

Mr. Vinay Kumar Tripathi holds a Bachelor's degree in Electrical Engineering from IIT Roorkee and brings nearly four decades of experience in the railway and transportation sector. He retired as Chairman, Railway Board & Chief Executive Officer, Ministry of Railways, Government of India. During his distinguished career, he held several key techno-managerial and leadership positions across Indian Railways, contributing significantly to operations, infrastructure development, rolling stock management and strategic planning.

Mr. Kishorkumar Mohanlal Pradhan, Independent Director

Mr. Kishorkumar Mohanlal Pradhan is a seasoned banking professional with over 37 years of experience across project finance, strategic planning, business development and financial management. During his distinguished career, he worked with institutions including Reserve Bank of India, Bank of India and IDBI, where he retired as General Manager. He has also served as Chief Executive Incharge of Investor Services of India Limited and brings extensive expertise in banking operations, corporate finance, governance and business strategy to the Board.

Corporate Social Responsibility

LLOYDS® ENGINEERING WORKS

Fighting Classroom Hunger with Measurable Outcomes

In low-income families, school mornings often start without food. Hunger shows up as fatigue, low attention, and drop-outs long before it shows up in report cards.

LEWL's CSR focuses on **nutrition-linked learning gaps**.

<u>Our Intervention</u>

Partnership with Akshaya Chaitanya – Bal Shiksha Āhāra
Daily hot meals for children who otherwise reach school undernourished.

- **2,089 students** assessed
- **52.4%** moderately malnourished
- **12.9%** severely malnourished
- Only **25.3%** in normal nutrition range

For many students, the school meal becomes the first stable meal of the day. Teachers report higher attention spans and participation after meal introduction. Families gain one less daily uncertainty.

Historical Consolidated Financial Performance

Particulars (INR Mn)	FY25	FY26
Revenue	8,457	13,011
Other Income	242	498
RM consumed	5,355	7,546
Employee	503	927
Other expenses	1,249	2,645
Adjusted EBITDA	1,593	2,257
Adj. EBITDA Margin (%)	18.32%	17.70%
EBITDA*	1,593	2,391
Depreciation	97	222
Interest	85	140
PBT	1,411	2,029
Tax	331	474
PAT	1,080	1,555
Share of Associates	(30)	421
Adjusted PAT	1,050	1,842
PAT (Adjusted incl. Associates)	1,050	1,976

Historical Consolidated Balance Sheet

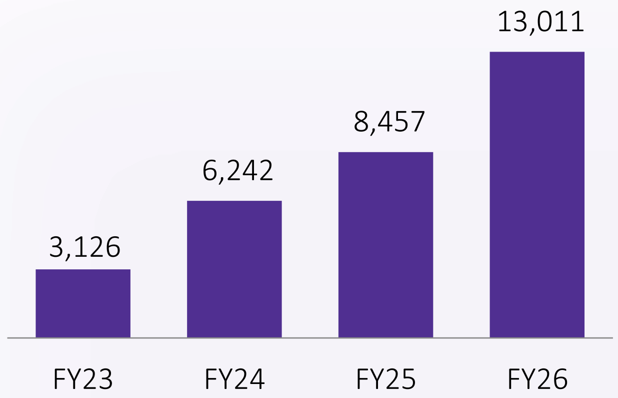
Particulars (INR Mn)	FY25	FY26
Fixed Assets	789	1,820
Capital Work In Progress	631	711
Goodwill	1,228	1,670
Right To Use	250	758
Investments	159	765
Other Assets	421	1,279
Sub-Total Non Current Assets	3,477	7,003
Inventories	862	4,328
Trade Receivables	2,715	2,399
Cash & Cash Equivalents	1,270	3,364
Loans	375	1,310
Other current Assets *	1,209	4,684
Sub- Total Current Assets	6,430	16,688
Total	9,907	23,691
Share Capital	1,166	1,439
Other Equity	5,491	15,394
Total Equity	6,657	16,833
Borrowings	155	92
Other Liabilities	270	738
Current Liabilities *	2,825	6,028
Total	9,907	23,691

* Current assets include Liquid Assets, and Current Liabilities include Short term Borrowing

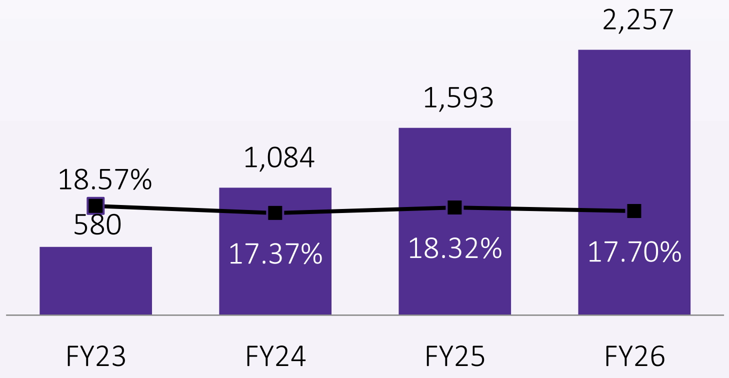
Financials at a Glance

All Figures in INR Mn.

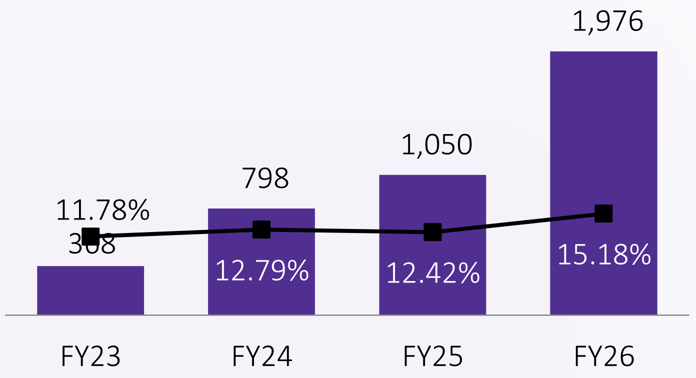
Revenue



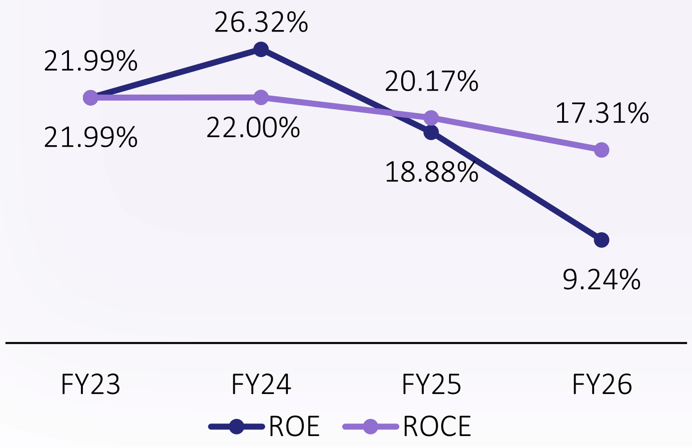
EBITDA & EBITDA Margin (%)



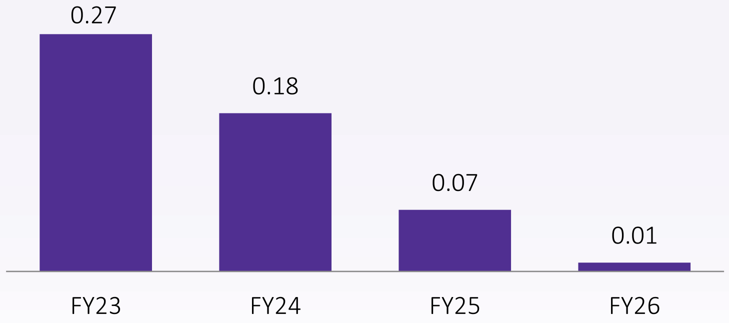
PAT & PAT Margin (%)



ROE & ROCE (%)



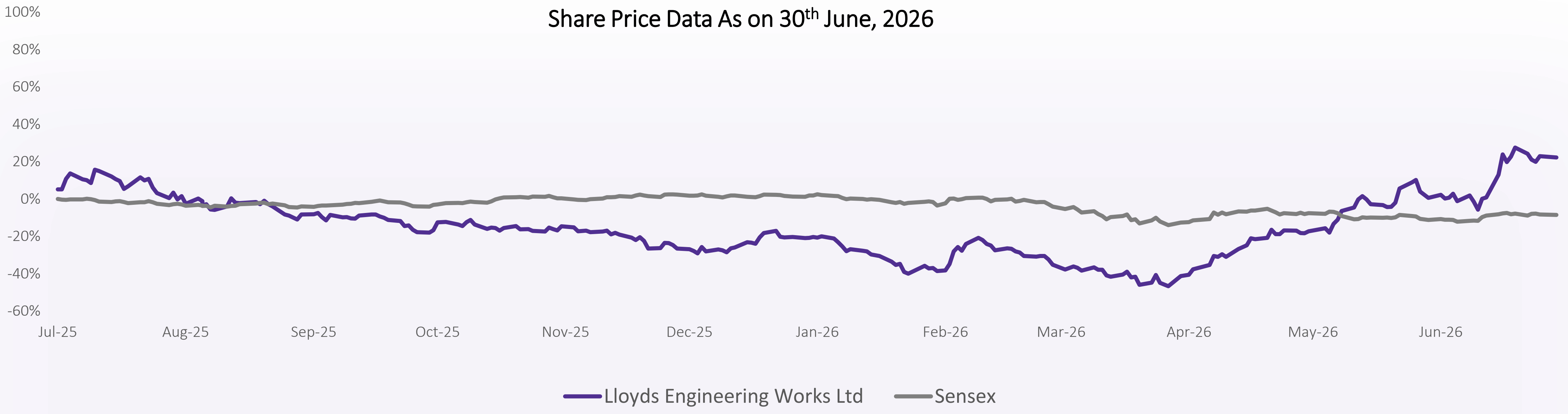
Debt to equity (x)



Asset T/O ratio (x)

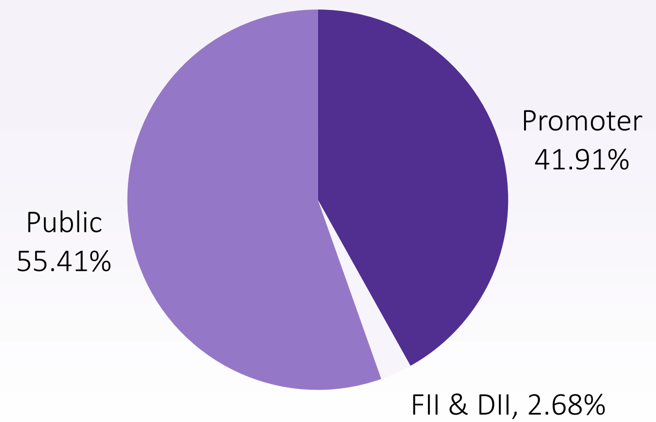
*EBITDA includes Other Income

Capital Market Data



Price Data (As on 30th June, 2026)	INR
Face Value	1.0
Market Price	86.5
52 Week H/L	92.0/37.4
Market Cap (Mn)	1,28,027.1
Equity Shares Outstanding (Mn)	1,480.1
1 Year Avg Trading Volume ('000)	7,370.7

Shareholding pattern (As on 30th June, 2026)



Disclaimer

Lloyds Engineering Works Ltd

No representation or warranty, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained in this presentation. Such information and opinions are in all events not current after the date of this presentation. Certain statements made in this presentation may not be based on historical information or facts and may be "forward looking statements" based on the currently held beliefs and assumptions of the management of Lloyds Engineering Works Limited ("LEWL"), which are expressed in good faith and in their opinion reasonable, including those relating to the Company's general business plans and strategy, its future financial condition and growth prospects and future developments in its industry and its competitive and regulatory environment.

Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance or achievements of the Company or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Company disclaims any obligation to update these forward-looking statements to reflect future events or developments.

This presentation is for general information purposes only, without regard to any specific objectives, financial situations or informational needs of any particular person. This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of it should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration there from.

This presentation is confidential and may not be copied or disseminated, in whole or in part, and in any manner.

Valorem Advisors Disclaimer:

Valorem Advisors is an Independent Investor Relations Management Service company. This Presentation has been prepared by Valorem Advisors based on information and data which the Company considers reliable, but Valorem Advisors and the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

Valorem Advisors also hereby certifies that the directors or employees of Valorem Advisors do not own any stock in personal or company capacity of the Company under review.

VALOREM ADVISORS

For further details please contact our Investor Relations Representatives:
VALOREM ADVISORS
Mr. Anuj Sonpal
Tel: +91-22-35075100
Email: lewl@valoremadvisors.com
To access the Investor Kit link and/or request a meeting click here:
https://www.valoremadvisors.com/lloyds-eng

Investor Relations
Lloyds Engineering Works Ltd
Chintan Mehta/ Rohan Gandhi
Tel: +91-22-62918111/70411 04881
Email: lloyds_ir@lloyds.in

Thank You